



## GIG HARBOR FIRE & MEDIC ONE

### Board of Fire Commissioners Meeting Agenda

Date: May 26, 2026

Time: 5:00 p.m.

1. Call to Order/Pledge of Allegiance
2. Approval of the Agenda
3. Commissioner Absence
4. Communications
5. Approve minutes from **May 12, 2026**, Commissioner meeting.
6. Accounts Payable & Payroll Approvals

| Accounts Payable (Checks)      |                     |
|--------------------------------|---------------------|
| Check #'s 3650-3666, 3677-3725 | \$854,478,99        |
| <b>ACCOUNTS PAYABLE TOTALS</b> | <b>\$854,478,99</b> |

| Payroll (Checks & ACH Transfers) |                       |
|----------------------------------|-----------------------|
| Check #'s                        | \$301,987,82          |
| ACH Payroll Transfer (Drafts)    | \$281,352,77          |
| ACH Payroll Transfer             | \$648,138.91          |
| <b>PAYROLL TOTALS</b>            | <b>\$1,231,479.50</b> |

|                                               |                       |
|-----------------------------------------------|-----------------------|
| <b>GRAND TOTAL CHECKS &amp; ACH TRANSFERS</b> | <b>\$2,085,958.49</b> |
|-----------------------------------------------|-----------------------|

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7. Local 3390 Reports
  8. Chiefs Reports
  9. Standing Committee Reports
  10. Financial Report – Krystal Hackmeister
  11. Chairman's Report
  12. 2022 Bond Update

13. **OLD BUSINESS**

14. **NEW BUSINESS**

15. Open Public Comment (state your name for the record, you will have 3 minutes)

16. **GOOD OF THE ORDER**

17. **SPECIAL INTERESTS/UPCOMING EVENTS**

18. **EXECUTIVE SESSION**

- a. Pursuant to RCW 42.30.140(4)(b) to discuss collective bargaining.

Adjourn Meeting. Next regular meeting: **Tuesday, June 9, 2026, at 5:00 PM**



# **GIG HARBOR FIRE & MEDIC ONE**

## **Board of Fire Commissioners Meeting Minutes**

**Date:** May 12, 2026

Chairman Entze called the meeting to order at 5:00 p.m. and led the Pledge of Allegiance.

Present: Commissioners Entze, Urvina, Nelson, Hayden, and Fleming; Fire Chief D. Doan; Deputy Chiefs P. Oldenburg, S. Booth, N. Langlow; Division Chief S. Peterson and T. Wescott, LT S. Jorgenson, Technology & Communications Specialist M. Herzog, and EA L. Medved.

### **APPROVAL OF THE AGENDA**

Commissioners Nelson and Urvina moved and seconded approval of the agenda. With no further discussion, the MOTION CARRIED by unanimous roll call vote.

### **RECOGNITION**

Commander Leopold and Sr. Vice Commander Rucker presented FF Karissa Wagner with the 2025 VFW Firefighter of the Year award.

### **COMMISSIONER ABSENCE**

### **COMMUNICATIONS**

### **MINUTES AND VOUCHERS**

Chairman Entze noted a minor revision to the meeting minutes. Commissioners Nelson and Hayden moved and seconded approval of the April 28, 2026, meeting minutes. With no further discussion, the MOTION CARRIED by unanimous roll call vote.

Commissioners Nelson and Fleming moved and seconded approval of payable checks #3554 – 3593, 3606 – 3649 and payroll checks #3594 – 3605 and ACH payroll transfers, as outlined in the agenda for a total consideration of \$4,044,495.12. With no further discussion, the MOTION CARRIED by unanimous roll call vote.

### **LOCAL 3390 REPORTS**

### **CHIEFS REPORTS**

FC Doan reported:

- Presented at the Harbor Rising leadership training.
- Added to the Tacoma Narrows Airport Commission, with the first meeting scheduled for tomorrow.

- Scheduled to speak at the IAFF New Member Conference in Wenatchee and will travel to Boise afterward, attending the next meeting remotely.
- Scott Booth's retirement celebration is scheduled for May 27 at 3:00 PM.
- A capital presentation is planned for the June 9 meeting.
- The new water tender has arrived; training will occur soon before it is placed into service.
- Deputy Chief Oldenburg is scheduled to retire next year, and the posting for the replacement position was published last night to allow overlap time for training.

DC Langlow reported:

- Training division moved into the support building on Monday.

## **STANDING COMMITTEE REPORTS**

Negotiations are ongoing.

## **CHAIRMAN'S REPORT**

Commissioners Entze and Urvina attended the Washington Fire Commissioner's Spring Conference at Clearwater.

## **FINANCIAL REPORT**

### **2022 CAPITAL BOND PROJECTS UPDATE**

FC Doan reported:

- Training Campus:
  - Masonry work at the tower is complete, and a cap is being poured to finish the structure.
  - Fireblast is continuing work on the interior props; tile installation is underway.
  - Site clean up has begun and the ribbon-cutting ceremony is scheduled for June 24.
- Station 51:
  - Walls are being poured this week, and utility work is continuing.
- Station 58/59:
  - Working on initial plans and reviewing site surveys.

## **OLD BUSINESS**

## **NEW BUSINESS**

Ladder Truck Evaluation – DC Langlow

- Lt. Jorgenson attended as the SME for the ladder truck evaluation.
- DC Langlow recognized committee members Noah Falk, Scott Corrigan, Scott Jorgenson, Tony Carr, Andy Cochrane, Ryan Shervanick, and Brad Skavlem for their thorough

evaluation of current fleet capabilities, identification of service gaps, review of ladder truck options, and development of deployment recommendations.

- The committee identified a gap in aerial response capabilities, noting the district currently relies on neighboring agencies for aerial support. Improved aerial capabilities would enhance firefighter safety and operations.
- Three apparatus types were evaluated: rear-mounted bucket, rear-mounted straight stick, and tractor-drawn aerial (tiller). After field testing with Tacoma Fire Department, including route testing in district conditions, the committee recommended the tiller apparatus as the best fit, with the straight stick identified as a secondary option. Appreciation was extended to Chief Gil Barthe and Tacoma Fire Department for their assistance.
- The committee recommended housing the apparatus at Station 51 due to its central location and SR-16 access. The apparatus would operate as a Quint with an onboard water tank and would replace one Type 1 engine, transitioning Engine 51 to Ladder 51 while maintaining a similar response model. Initial staffing of three firefighters was discussed, with a fourth added as staffing allows.
- Next steps include beginning the specification process and evaluating funding options, including impacts on the long-term capital plan, apparatus replacement schedule, and other district priorities such as Stations 58 and 59.
- Commissioners and staff expressed appreciation for the committee's work and support for the recommendation. Discussion also included integration with the Technical Rescue Team, apparatus weight and bridge limitations, and the potential for improved WSRB ratings benefiting the community.

## **PUBLIC COMMENT**

## **GOOD OF THE ORDER**

## **SPECIAL INTERESTS/UPCOMING EVENTS**

## **ADJOURNMENT**

There being no further business to discuss, Chairman Entze adjourned the meeting at 5:43 p.m. The next regular meeting will be May 26, 2026, at 5:00 p.m.

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Chairman/Commissioner

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Commissioner

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Commissioner

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Commissioner

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Commissioner

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Attest: District Secretary



Pierce County Fire Protection District No.5

Check Report

By Check Number

Date Range: 05/09/2026 - 05/22/2026

| Vendor Number              | Vendor Name                      | Payment Date | Payment Type | Discount Amount | Payment Amount | Number     |
|----------------------------|----------------------------------|--------------|--------------|-----------------|----------------|------------|
| Bank Code: Payroll-Payroll |                                  |              |              |                 |                |            |
| 73                         | DECISION POINT                   | 05/22/2026   | Bank Draft   | 0.00            | 47,449.49      | DFT0001659 |
| 73                         | DECISION POINT                   | 05/22/2026   | Bank Draft   | 0.00            | 34,995.52      | DFT0001660 |
| 73                         | DECISION POINT                   | 05/22/2026   | Bank Draft   | 0.00            | 39,732.66      | DFT0001661 |
| 73                         | DECISION POINT                   | 05/22/2026   | Bank Draft   | 0.00            | 4,122.49       | DFT0001662 |
| 283                        | DSHS - DIV OF CHILD SUPPORT      | 05/22/2026   | Bank Draft   | 0.00            | 439.50         | DFT0001663 |
| 303                        | FIDELITY INVESTMENTS             | 05/22/2026   | Bank Draft   | 0.00            | 5,468.08       | DFT0001664 |
| 303                        | FIDELITY INVESTMENTS             | 05/22/2026   | Bank Draft   | 0.00            | 500.00         | DFT0001665 |
| 303                        | FIDELITY INVESTMENTS             | 05/22/2026   | Bank Draft   | 0.00            | 4,712.50       | DFT0001666 |
| 14                         | Internal Revenue Service - EFTPS | 05/22/2026   | Bank Draft   | 0.00            | 27,960.56      | DFT0001667 |
| 14                         | Internal Revenue Service - EFTPS | 05/22/2026   | Bank Draft   | 0.00            | 460.44         | DFT0001668 |
| 14                         | Internal Revenue Service - EFTPS | 05/22/2026   | Bank Draft   | 0.00            | 115,511.53     | DFT0001669 |

Bank Code Payroll Summary

| Payment Type   | Payable Count | Payment Count | Discount | Payment    |
|----------------|---------------|---------------|----------|------------|
| Regular Checks | 0             | 0             | 0.00     | 0.00       |
| Manual Checks  | 0             | 0             | 0.00     | 0.00       |
| Voided Checks  | 0             | 0             | 0.00     | 0.00       |
| Bank Drafts    | 11            | 11            | 0.00     | 281,352.77 |
| EFT's          | 0             | 0             | 0.00     | 0.00       |
|                | 11            | 11            | 0.00     | 281,352.77 |

## Check Report

Date Range: 05/09/2026 - 05/22/2026

| Vendor Number                      | Vendor Name                                    | Payment Date | Payment Type | Discount Amount | Payment Amount | Number |
|------------------------------------|------------------------------------------------|--------------|--------------|-----------------|----------------|--------|
| Bank Code: Pooled Cash-Pooled Cash |                                                |              |              |                 |                |        |
| VEN00156                           | Carolyn J. Martin                              | 05/14/2026   | Regular      | 0.00            | 361.66         | 3650   |
| 3120                               | CENTRAL WELDING SUPPLY                         | 05/14/2026   | Regular      | 0.00            | 611.80         | 3651   |
| VEN00229                           | Christy Mathewson                              | 05/14/2026   | Regular      | 0.00            | 308.04         | 3652   |
| 37                                 | CLAIBORNE, LARRY                               | 05/14/2026   | Regular      | 0.00            | 298.60         | 3653   |
| 2332                               | COPELAND, ROBERT                               | 05/14/2026   | Regular      | 0.00            | 202.90         | 3654   |
| 474                                | DM RECYCLING                                   | 05/14/2026   | Regular      | 0.00            | 166.65         | 3655   |
| 186                                | DRUG FREE BUSINESS                             | 05/14/2026   | Regular      | 0.00            | 5.00           | 3656   |
| 233                                | EMS CONNECT                                    | 05/14/2026   | Regular      | 0.00            | 879.35         | 3657   |
| 376                                | GOODMAN, CHRIS                                 | 05/14/2026   | Regular      | 0.00            | 202.90         | 3658   |
| VEN00101                           | Graill Inc                                     | 05/14/2026   | Regular      | 0.00            | 25,960.00      | 3659   |
| 2283                               | HUGHES FIRE EQUIPMENT INC                      | 05/14/2026   | Regular      | 0.00            | 843.18         | 3660   |
| 53                                 | LABORATORY CORP OF AMERICA                     | 05/14/2026   | Regular      | 0.00            | 23.60          | 3661   |
| 528                                | LIFE ASSIST INC                                | 05/14/2026   | Regular      | 0.00            | 4,023.41       | 3662   |
| 203                                | US BANK                                        | 05/14/2026   | Regular      | 0.00            | 48,728.06      | 3663   |
| 532                                | US BANK - INSTANT CARD                         | 05/14/2026   | Regular      | 0.00            | 4,007.77       | 3664   |
| VEN00040                           | Pease Construction                             | 05/14/2026   | Regular      | 0.00            | 573,115.33     | 3665   |
| VEN00203                           | Square Grove LLC                               | 05/14/2026   | Regular      | 0.00            | 35,411.40      | 3666   |
| 1925                               | AFLAC                                          | 05/21/2026   | Regular      | 0.00            | 1,496.11       | 3667   |
| 107                                | DEPT LABOR & INDUSTRIES                        | 05/21/2026   | Regular      | 0.00            | 50,440.03      | 3668   |
| 67                                 | EMPLOYMENT SECURITY DEPT - PFMLA               | 05/21/2026   | Regular      | 0.00            | 10,818.09      | 3669   |
| 3176                               | Gig Harbor Firefighters Union Health & Welfare | 05/21/2026   | Regular      | 0.00            | 102,094.38     | 3670   |
| 388                                | GIG HARBOR PENINSULA FF ASSOCIATION            | 05/21/2026   | Regular      | 0.00            | 430.00         | 3671   |
| 2307                               | VISION SERVICE PLAN - AT                       | 05/21/2026   | Regular      | 0.00            | 115.46         | 3672   |
| 515                                | WA CARES FUND - LTC                            | 05/21/2026   | Regular      | 0.00            | 1,867.41       | 3673   |
| 526                                | WA State Treasurer Dept of Retirement System   | 05/21/2026   | Regular      | 0.00            | 116,502.45     | 3674   |
| 525                                | WASHINGTON PER SYSTEM EMP                      | 05/21/2026   | Regular      | 0.00            | 10,811.39      | 3675   |
| 980                                | WASHINGTON STATE TREASURER                     | 05/21/2026   | Regular      | 0.00            | 7,412.50       | 3676   |
| 2314                               | BCBS OF ARIZONA                                | 05/22/2026   | Regular      | 0.00            | 436.06         | 3677   |
| 425                                | BLUECOSMO                                      | 05/22/2026   | Regular      | 0.00            | 382.52         | 3678   |
| 329                                | BRUESS, JENNIFER                               | 05/22/2026   | Regular      | 0.00            | 19.87          | 3679   |
| 461                                | C & K GARAGE DOORS & OPENERS LLC               | 05/22/2026   | Regular      | 0.00            | 8,701.27       | 3680   |
| 1239                               | CENTURYLINK                                    | 05/22/2026   | Regular      | 0.00            | 1,543.99       | 3681   |
| VEN00032                           | CHS Purdy Propane                              | 05/22/2026   | Regular      | 0.00            | 809.24         | 3682   |
| 3005                               | CINTAS CORP                                    | 05/22/2026   | Regular      | 49.26           | 2,613.03       | 3683   |
| 3005                               | CINTAS CORP                                    | 05/22/2026   | Regular      | 9.29            | 493.00         | 3684   |
| 2478                               | COMCAST                                        | 05/22/2026   | Regular      | 0.00            | 4,506.89       | 3685   |
| 104                                | COMMERCIAL BRAKE & CLUTCH                      | 05/22/2026   | Regular      | 0.00            | 1,033.09       | 3686   |
| 261                                | DOBBS PETERBILT - TACOMA 1                     | 05/22/2026   | Regular      | 0.00            | 876.72         | 3687   |
| 3131                               | DON SMALL & SONS OIL                           | 05/22/2026   | Regular      | 0.00            | 1,754.93       | 3688   |
| 3219                               | EMS TECHNOLOGY SOLUTIONS                       | 05/22/2026   | Regular      | 0.00            | 1,681.50       | 3689   |
| 1776                               | ENTZE, KEVIN                                   | 05/22/2026   | Regular      | 0.00            | 137.25         | 3690   |
| 44                                 | FIDELITY SOLUTIONS                             | 05/22/2026   | Regular      | 0.00            | 826.97         | 3691   |
| 197                                | FREIGHTLINER NORTHWEST                         | 05/22/2026   | Regular      | 0.00            | 5,214.22       | 3692   |
| 542                                | GALLS LLC                                      | 05/22/2026   | Regular      | 0.00            | 747.73         | 3693   |
| 52                                 | GIG HARBOR CITY OF                             | 05/22/2026   | Regular      | 0.00            | 463.80         | 3694   |
| 2283                               | HUGHES FIRE EQUIPMENT INC                      | 05/22/2026   | Regular      | 0.00            | 1,040.98       | 3695   |
| 561                                | HUMANA INSURANCE CO                            | 05/22/2026   | Regular      | 0.00            | 108.60         | 3696   |
| 1937                               | INTERWEST METALS INC                           | 05/22/2026   | Regular      | 0.00            | 366.28         | 3697   |
| VEN00055                           | Juana Elena Najar Perez                        | 05/22/2026   | Regular      | 0.00            | 5,588.77       | 3698   |
| 2599                               | LAWRENCE, NATHAN                               | 05/22/2026   | Regular      | 0.00            | 2,050.51       | 3699   |
| 212                                | LAWSON PRODUCTS                                | 05/22/2026   | Regular      | 0.00            | 212.70         | 3700   |
| 587                                | LEVEL 3 COMMUNICATIONS LLC                     | 05/22/2026   | Regular      | 0.00            | 2,162.09       | 3701   |
| 529                                | MACDONALD MILLER FACILITY SOLUTIONS LLC        | 05/22/2026   | Regular      | 0.00            | 26,575.84      | 3702   |
| 534                                | PCRCO LLC                                      | 05/22/2026   | Regular      | 0.00            | 40.47          | 3703   |
| 19                                 | PENINSULA LIGHT CO - ELECTRIC                  | 05/22/2026   | Regular      | 0.00            | 7,337.38       | 3704   |
| 98                                 | PRENTICE PERFECT CLEANING LLC                  | 05/22/2026   | Regular      | 0.00            | 5,600.00       | 3705   |
| 1087                               | PUGET SOUND ENERGY                             | 05/22/2026   | Regular      | 0.00            | 539.85         | 3706   |
| VEN00140                           | Rapco Industries Inc                           | 05/22/2026   | Regular      | 0.00            | 4,155.50       | 3707   |
| VEN00237                           | Regina Hall                                    | 05/22/2026   | Regular      | 0.00            | 1,012.70       | 3708   |
| 80                                 | SPRAGUE PEST SOLUTIONS                         | 05/22/2026   | Regular      | 0.00            | 567.05         | 3709   |



## Check Report

Date Range: 05/09/2026 - 05/22/2026

| Vendor Number | Vendor Name                        | Payment Date | Payment Type | Discount Amount | Payment Amount | Number |
|---------------|------------------------------------|--------------|--------------|-----------------|----------------|--------|
| 302           | STERICYCLE INC                     | 05/22/2026   | Regular      | 0.00            | 157.74         | 3710   |
| 137           | SUNBELT RENTALS INC                | 05/22/2026   | Regular      | 0.00            | 2,080.12       | 3711   |
| 82            | TACOMA SCREW PRODUCTS INC          | 05/22/2026   | Regular      | 0.00            | 12.87          | 3712   |
| 1945          | UNIFIED OFFICE SERVICES            | 05/22/2026   | Regular      | 0.00            | 214.11         | 3713   |
| 174           | URVINA, JOSEPH L                   | 05/22/2026   | Regular      | 0.00            | 137.25         | 3714   |
| 2973          | VERIZON WIRELESS - DALLAS          | 05/22/2026   | Regular      | 0.00            | 2,636.98       | 3715   |
| 1474          | WASHINGTON WATER SERVICE - 1       | 05/22/2026   | Regular      | 0.00            | 90.76          | 3716   |
| 1820          | WESTBAY AUTO PARTS                 | 05/22/2026   | Regular      | 0.00            | 316.61         | 3717   |
| 3109          | WFCA - DAILY DISPATCH              | 05/22/2026   | Regular      | 0.00            | 575.00         | 3718   |
| 3004          | WILCOX & FLEGEL                    | 05/22/2026   | Regular      | 0.00            | 7,100.28       | 3719   |
| VEN00226      | CNI Locates Ltd                    | 05/22/2026   | Regular      | 0.00            | 675.00         | 3720   |
| VEN00152      | Emergency Vehicle Solutions LLC    | 05/22/2026   | Regular      | 0.00            | 27,208.52      | 3721   |
| 297           | LEGACY TELECOMMUNICATIONS          | 05/22/2026   | Regular      | 0.00            | 8,704.01       | 3722   |
| 602           | MATERIALS TESTING & CONSULTING INC | 05/22/2026   | Regular      | 0.00            | 10,219.50      | 3723   |
| VEN00200      | MES SERVICE COMPANY LLC            | 05/22/2026   | Regular      | 0.00            | 8,347.91       | 3724   |
| 137           | SUNBELT RENTALS INC                | 05/22/2026   | Regular      | 0.00            | 1,251.88       | 3725   |

## Bank Code Pooled Cash Summary

| Payment Type   | Payable Count | Payment Count | Discount     | Payment             |
|----------------|---------------|---------------|--------------|---------------------|
| Regular Checks | 149           | 76            | 58.55        | 1,156,466.81        |
| Manual Checks  | 0             | 0             | 0.00         | 0.00                |
| Voided Checks  | 0             | 0             | 0.00         | 0.00                |
| Bank Drafts    | 0             | 0             | 0.00         | 0.00                |
| EFT's          | 0             | 0             | 0.00         | 0.00                |
|                | <b>149</b>    | <b>76</b>     | <b>58.55</b> | <b>1,156,466.81</b> |

All Bank Codes Check Summary

| Payment Type   | Payable Count | Payment Count | Discount | Payment      |
|----------------|---------------|---------------|----------|--------------|
| Regular Checks | 149           | 76            | 58.55    | 1,156,466.81 |
| Manual Checks  | 0             | 0             | 0.00     | 0.00         |
| Voided Checks  | 0             | 0             | 0.00     | 0.00         |
| Bank Drafts    | 11            | 11            | 0.00     | 281,352.77   |
| EFT's          | 0             | 0             | 0.00     | 0.00         |
|                | 160           | 87            | 58.55    | 1,437,819.58 |

Fund Summary

| Fund | Name        | Period | Amount       |
|------|-------------|--------|--------------|
| 999  | Pooled Cash | 5/2026 | 1,437,819.58 |
|      |             |        | 1,437,819.58 |

Authorization Signatures

Pierce County Fire District 5

I, the undersigned, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered or the labor performed as described, or that any advance payment is due and payable pursuant to a contract or is available as an option for full or partial fulfillment of a contractual obligation, and that the claim is a just, due and unpaid obligation against the district, and that I am authorized to authenticate and certify to said claim.

Chair

Commissioner

Commissioner

Commissioner

Commissioner

District Secretary

Checks/Bank Drafts

5/9/26 - 5/22/26

| ACCOUNTS PAYABLE:  |            |         |            |                 | Dollar Amount |              |    | TOTAL        |
|--------------------|------------|---------|------------|-----------------|---------------|--------------|----|--------------|
| Bank Drafts:       | DFT0001659 | through | DFT0001669 | 5/22/26 Payroll | \$            | 281,352.77   | \$ | 281,352.77   |
|                    |            |         |            |                 |               |              | \$ | -            |
| TOTAL BANK DRAFTS: |            |         |            |                 | \$            | 281,352.77   | \$ | 281,352.77   |
| Check Numbers:     | 3650       | through | 3664       | General         | \$            | 86,622.92    | \$ | 86,622.92    |
|                    | 3665       | through | 3666       | Capital         | \$            | 608,526.73   | \$ | 608,526.73   |
|                    | 3667       | through | 3676       | 5/22/26 Payroll | \$            | 301,987.82   | \$ | 301,987.82   |
|                    | 3677       | through | 3719       | General         | \$            | 102,922.52   | \$ | 102,922.52   |
|                    | 3720       | through | 3725       | Capital         | \$            | 56,406.82    | \$ | 56,406.82    |
| TOTAL CHECKS:      |            |         |            |                 | \$            | 1,156,466.81 | \$ | 1,156,466.81 |

ACCOUNTS PAYABLE TOTAL:

\$

1,437,819.58

ACH Payroll Transfer :

5/22/26 Payroll

\$

648,138.91

\$

648,138.91

GRAND TOTAL:

\$

2,085,958.49

\*\* ALL CHECKS WERE PRINTED BY PCFD5 \*\*



**Pierce County Fire Protection District No.5**  
**Monthly Financial Dashboard Report**  
**March-2026 March 31, 2026 Unaudited**

| <b>OPERATING REVENUES</b> | Budget            | March            | YTD              | % of Budget | Highlights: |
|---------------------------|-------------------|------------------|------------------|-------------|-------------|
| Taxes                     | 42,072,359        | 2,290,637        | 3,271,593        | 8%          |             |
| Intergovernmental         | 1,510,941         | 125,808          | 327,515          | 22%         |             |
| Charges for Service       | 2,760,000         | 411,931          | 862,547          | 31%         |             |
| Other/Non-Revenue         | 346,700           | 35,381           | 108,383          | 31%         |             |
| <b>Total Revenues:</b>    | <b>46,690,000</b> | <b>2,863,757</b> | <b>4,570,037</b> | <b>10%</b>  |             |

| <b>OPERATING EXPENSES:</b> | Budget            | March            | YTD              | % of Budget | Highlights:                     |
|----------------------------|-------------------|------------------|------------------|-------------|---------------------------------|
| Salaries                   | 26,494,588        | 2,048,496        | 6,183,127        | 23%         |                                 |
| Benefits                   | 7,551,823         | 623,027          | 1,860,305        | 25%         |                                 |
| Supplies                   | 2,183,533         | 85,203           | 252,643          | 12%         |                                 |
| Services                   | 4,940,247         | 334,508          | 770,280          | 16%         |                                 |
| Transfers/Other Decreases  | 5,519,809         | 110,361          | 110,361          | 2%          | Planned Capital & Debt Payments |
| <b>Total Expenses:</b>     | <b>46,690,000</b> | <b>3,201,594</b> | <b>9,176,717</b> | <b>20%</b>  |                                 |

| <b>EXPENSES BY DIVISION:</b> | Budget            | March            | YTD              | % of Budget | Highlights:                           |
|------------------------------|-------------------|------------------|------------------|-------------|---------------------------------------|
| Legislative                  | 361,722           | 21,402           | 57,985           | 16%         |                                       |
| Finance & Admin              | 4,918,829         | 403,645          | 1,036,164        | 21%         |                                       |
| Operations                   | 28,703,960        | 2,163,278        | 6,612,878        | 23%         |                                       |
| Logistics                    | 5,223,417         | 346,803          | 910,259          | 17%         |                                       |
| Health & Safety              | 1,922,282         | 127,675          | 354,269          | 18%         |                                       |
| Capital/Bond                 | 39,981            | 28,430           | 94,801           | 237%        | Planned Reimbursement to Capital Fund |
| Transfers                    | 5,519,809         | 110,361          | 110,361          | 2%          | Planned Transfers to other Funds      |
| <b>Total Expenses:</b>       | <b>46,690,000</b> | <b>3,201,594</b> | <b>9,176,717</b> | <b>20%</b>  |                                       |

| <b>CAPITAL FUND (BOND):</b> | Budget            | March            | YTD              | % of Budget | Highlights:              |
|-----------------------------|-------------------|------------------|------------------|-------------|--------------------------|
| Project Management          | 514,231           | -                | 3,500            | 1%          |                          |
| Training Campus             | 4,572,180         | 398,102          | 1,075,579        | 24%         | Nearing completion Q2/Q3 |
| Station 51                  | 10,508,426        | 1,054,203        | 1,073,387        | 10%         |                          |
| Station 59                  | 950,000           | -                | -                | 0%          |                          |
| Station 58                  | 950,000           | -                | 1,244            | 0%          |                          |
| <b>Total Bond Projects:</b> | <b>17,494,837</b> | <b>1,452,305</b> | <b>2,153,710</b> | <b>12%</b>  |                          |

| <b>CAPITAL FUND (NON-BOND)</b> | Budget           | March         | YTD            | % of Budget | Highlights:                      |
|--------------------------------|------------------|---------------|----------------|-------------|----------------------------------|
| Capital (Multi-location)       | 340,000          | -             | -              | 0%          |                                  |
| Station 50                     | 100,000          | -             | 15,816         | 16%         |                                  |
| Station 56                     | 150,000          | -             | -              | 0%          |                                  |
| Station 52                     | 150,000          | -             | -              | 0%          |                                  |
| Station 55                     | 1,685,000        | 30,800        | 52,295         | 3%          | A/E and permits underway         |
| Fleet Replacement              | 2,714,497        | 24,294        | 31,792         | 1%          | Asset Arrivals expected in Q2/Q3 |
| Equipment Replacement          | 910,000          | -             | 20,070         | 2%          |                                  |
| <b>Total Capital Projects:</b> | <b>6,049,497</b> | <b>55,095</b> | <b>119,973</b> | <b>1%</b>   |                                  |

| <b>ENDING CASH:</b> | 12/31/2024        | 12/31/2025        | 3/31/2026         | Highlights:                           |
|---------------------|-------------------|-------------------|-------------------|---------------------------------------|
| General Expense     | 19,280,485        | 12,635,251        | 8,138,800         |                                       |
| Reserve Fund        | 9,052,001         | 7,980,817         | 8,053,892         | Reserve Policy & Commitments          |
| Capital Fund        | 41,823,903        | 44,743,293        | 42,866,621        | *Restricted use for eligible projects |
| Debt Fund (GO BOND) | 77,763            | 83,339            | 416,245           | *Restricted for debt service payments |
| <b>Total:</b>       | <b>70,234,151</b> | <b>65,442,700</b> | <b>59,475,559</b> |                                       |